

Michael Holguin QA

Can you discuss the rationale behind the aerodynamic changes in the Atlas V/CST-100 stack unveiled earlier today?

What is ULA's approach for human-rating the Vulcan?

ULA has been challenged by SpaceX in a very direct way. How do you perceive the relationship? Will you partner in the future?

How do you achieve such a long record of successes?

Tory Bruno came from the strategic missile world, well outside of the space launch business. How has his experience helped reshape ULA?

Given your detailed 20 year roadmap, how does ULA stay flexible as the market changes?

What will happen to CST-100 launch once Atlas V is retired?

What percentage of your customers are commercial vs. government contracts?

You mentioned 1000 people in space in 20 years, when do you see 50 people in space?

ULA has had to make difficult workforce decisions. How are your recent alumnus staying engaged? How do you stay positive?

What is the thinking behind the risk of migrating to a single LV in terms of potential launch stand downs?

How does ULA compete with SpaceX's 70 hr/month employee utilization (on price) and can SpaceX uphold safety with burned out employees?

How do your plans change if the ISS is decommissioned post 2024?

What provisions does ACES make for SmallSats. Do we get to get off the aft bulkhead?

Say Mike, who else besides Roush is developing your IVF system?

When do you expect to make a selection of the engine for ACES?